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Finance, Audit and Risk Committee of the City of London Academies Trust

Date: THURSDAY, 28 FEBRUARY 2019

Time: 10.00 am

Venue: CHAIRMAN'S ROOM 1 - COMMITTEE ROOMS, GUILDHALL, WEST WING, LONDON, EC2V 5HH

Members: Andrew McMurtrie (Chairman) Peter Bennett Dawn Elliott Lucas Green Deputy Clare James Mark Emmerson (Finance Matters Only)

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DIAL-IN DETAILS

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AGENDA

1. APOLOGIES

2. **DECLARATIONS**

3. MINUTES

To agree the public minutes and non-public summary of the meeting held on 6 December 2018.

For Decision

(Pages 1 - 2)

4. **QUESTIONS**

5. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT

- 6. EXCLUSION OF THE PUBLIC
- 7. **NON-PUBLIC MINUTES** To consider the non-public minutes of the meeting held on 6 December 2018.

For Decision (Pages 3 - 8)

For Decision

8. **OUTSTANDING ACTIONS** Report of the Clerk.

> For Information (Pages 9 - 10)

9. **GROWTH STRATEGY - RECONSIDERATION OF STRATEGY OPTIONS** Report of the Chief Executive Officer.

> For Discussion (Pages 11 - 18)

10. **CLUSTER SUPPORT STRUCTURES IMPLEMENTATION** Report of the Chief Executive Officer.

For Decision

(Pages 19 - 22)

11. CITY OF LONDON ACADEMIES TRUST SCHOOLS INFORMATION AND COMMUNICATIONS TECHNOLOGY Report of the Director of Information and Communications Technology.

> For Information (Pages 23 - 40)

12. **HUMAN RESOURCES AND STAFFING UPDATE** Report of the Human Resources Director.

> For Decision (Pages 41 - 46)

For Information (Pages 47 - 74)

- 13. CHIEF FINANCIAL OFFICER'S UPDATE Report of the Chief Financial Officer.
- 14. HEALTH AND SAFETY MONITORING IN TRUST SCHOOLS Report of the Chief Financial Officer.

For Information (Pages 75 - 78)

15. **TRUST STRATEGIC RISK REGISTER** Report of the Chief Financial Officer.

> For Information (Pages 79 - 88)

Audit Matters

16. **INTERNAL AUDIT** Report of the Chief Financial Officer.

> For Decision (Pages 89 - 100)

17. EXTERNAL AUDIT

Report of the Chief Financial Officer.

18. **NON-PUBLIC QUESTIONS**

19. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND THE COMMITTEE AGREES CAN BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED

20. **CONFIDENTIAL MINUTES – CIRCULATED SEPERATELY**

To consider the confidential minutes of the meeting held on 6 December 2018.

For Decision

FINANCE, AUDIT AND RISK COMMITTEE OF THE CITY OF LONDON ACADEMIES TRUST

Thursday, 6 December 2018

Minutes of the meeting of the Finance, Audit and Risk Committee of the City of London Academies Trust held at Guildhall EC2 at 9.00 am

Present

Members:

Andrew McMurtrie (Chairman) Peter Bennett Dawn Elliott

Lucas Green Deputy Clare James

Officers:

-	Chief Executive Officer
-	Chief Financial Officer
-	Human Resources Director
-	Clerk
	- -

In Attendance:

Edward Finch

- External Auditor - Buzzacott LLP

1. APOLOGIES

There were no apologies. The Clerk noted that Dawn Elliott and Deputy Clare James would be arriving late.

2. **DECLARATIONS**

There were no declarations.

3. MINUTES

RESOLVED, that the minutes of the meeting held on 4 October 2018 be approved as a correct record.

4. **QUESTIONS**

There were no questions.

5. ANY OTHER BUSINESS

There was no other business.

 EXCLUSION OF THE PUBLIC RESOLVED, that the public be excluded and that Trustees move into private session.

7. NON-PUBLIC MINUTES **PESOLVED** that the non-public minute

RESOLVED, that the non-public minutes of the meeting held on 4 October 2018 be approved as a correct record.

8. OUTSTANDING ACTIONS

Trustees considered a report of the Clerk regarding outstanding actions arising from previous meetings.

9. CHIEF FINANCIAL OFFICER'S UPDATE

Trustees considered an update report of the Chief Financial Officer.

10. 2018 YEAR END FINANCIAL STATEMENTS & EXTERNAL AUDIT - TO FOLLOW

Trustees considered a report of the Chief Financial Officer regarding the 2018 year-end financial statements and external audit.

11. HEALTH AND SAFETY MONITORING IN TRUST SCHOOLS

Trustees considered a report of the Chief Financial Officer regarding health and safety monitoring in City of London Academies Trust schools.

12. HUMAN RESOURCES AND STAFFING UPDATE

Trustees considered an update report of the Human Resources Director regarding Human Resources and Staffing.

13. PROPOSED CLUSTER SUPPORT STRUCTURES

Trustees considered a report of the Chief Executive Officer regarding proposed cluster support structures.

14. TRUST STRATEGIC RISK REGISTER

Trustees considered a report of the Chief Financial Officer regarding the Trust Strategic Risk Register.

15. NON-PUBLIC QUESTIONS

There were no questions.

16. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT WHILST THE PUBLIC ARE EXCLUDED

There was one item of other business.

The meeting closed at 10.32 am

Chairman

Contact Officer: alistair.maclellan@cityoflondon.gov.uk

Agenda Item 7

Agenda Item 8

Agenda Item 9

Agenda Item 10

Agenda Item 11

Agenda Item 12

Agenda Item 13

Agenda Item 14

Agenda Item 15

Agenda Item 16

Agenda Item 17