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### Finance, Audit and Risk Committee of the City of London Academies Trust

Date: THURSDAY, 28 FEBRUARY 2019

Time: 10.00 am

Venue: CHAIRMAN'S ROOM 1 - COMMITTEE ROOMS, GUILDHALL, WEST WING, LONDON, EC2V 5HH

Members: Andrew McMurtrie (Chairman) Peter Bennett Dawn Elliott Lucas Green Deputy Clare James Mark Emmerson (Finance Matters Only)

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#### DIAL-IN DETAILS

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### AGENDA

#### 1. APOLOGIES

#### 2. **DECLARATIONS**

#### 3. MINUTES

To agree the public minutes and non-public summary of the meeting held on 6 December 2018.

For Decision

(Pages 1 - 2)

#### 4. **QUESTIONS**

#### 5. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT

- 6. EXCLUSION OF THE PUBLIC
- 7. **NON-PUBLIC MINUTES** To consider the non-public minutes of the meeting held on 6 December 2018.

For Decision (Pages 3 - 8)

For Decision

8. **OUTSTANDING ACTIONS** Report of the Clerk.

> For Information (Pages 9 - 10)

9. **GROWTH STRATEGY - RECONSIDERATION OF STRATEGY OPTIONS** Report of the Chief Executive Officer.

> For Discussion (Pages 11 - 18)

10. **CLUSTER SUPPORT STRUCTURES IMPLEMENTATION** Report of the Chief Executive Officer.

**For Decision** 

#### (Pages 19 - 22)

11. CITY OF LONDON ACADEMIES TRUST SCHOOLS INFORMATION AND COMMUNICATIONS TECHNOLOGY Report of the Director of Information and Communications Technology.

> For Information (Pages 23 - 40)

12. **HUMAN RESOURCES AND STAFFING UPDATE** Report of the Human Resources Director.

> For Decision (Pages 41 - 46)

For Information (Pages 47 - 74)

- 13. CHIEF FINANCIAL OFFICER'S UPDATE Report of the Chief Financial Officer.
- 14. HEALTH AND SAFETY MONITORING IN TRUST SCHOOLS Report of the Chief Financial Officer.

For Information (Pages 75 - 78)

15. **TRUST STRATEGIC RISK REGISTER** Report of the Chief Financial Officer.

> For Information (Pages 79 - 88)

**Audit Matters** 

16. **INTERNAL AUDIT** Report of the Chief Financial Officer.

> For Decision (Pages 89 - 100)

#### 17. EXTERNAL AUDIT

Report of the Chief Financial Officer.

#### 18. **NON-PUBLIC QUESTIONS**

19. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND THE COMMITTEE AGREES CAN BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED

#### 20. **CONFIDENTIAL MINUTES – CIRCULATED SEPERATELY**

To consider the confidential minutes of the meeting held on 6 December 2018.

For Decision

#### FINANCE, AUDIT AND RISK COMMITTEE OF THE CITY OF LONDON ACADEMIES TRUST

#### Thursday, 6 December 2018

### Minutes of the meeting of the Finance, Audit and Risk Committee of the City of London Academies Trust held at Guildhall EC2 at 9.00 am

#### Present

#### Members:

Andrew McMurtrie (Chairman) Peter Bennett Dawn Elliott

Lucas Green Deputy Clare James

#### Officers:

-	Chief Executive Officer
-	Chief Financial Officer
-	Human Resources Director
-	Clerk
	- -

#### In Attendance:

Edward Finch

- External Auditor - Buzzacott LLP

#### 1. APOLOGIES

There were no apologies. The Clerk noted that Dawn Elliott and Deputy Clare James would be arriving late.

#### 2. **DECLARATIONS**

There were no declarations.

#### 3. MINUTES

**RESOLVED**, that the minutes of the meeting held on 4 October 2018 be approved as a correct record.

#### 4. **QUESTIONS**

There were no questions.

### 5. ANY OTHER BUSINESS

There was no other business.

 EXCLUSION OF THE PUBLIC RESOLVED, that the public be excluded and that Trustees move into private session.

#### 7. NON-PUBLIC MINUTES **PESOLVED** that the non-public minute

**RESOLVED**, that the non-public minutes of the meeting held on 4 October 2018 be approved as a correct record.

#### 8. OUTSTANDING ACTIONS

Trustees considered a report of the Clerk regarding outstanding actions arising from previous meetings.

#### 9. CHIEF FINANCIAL OFFICER'S UPDATE

Trustees considered an update report of the Chief Financial Officer.

#### 10. 2018 YEAR END FINANCIAL STATEMENTS & EXTERNAL AUDIT - TO FOLLOW

Trustees considered a report of the Chief Financial Officer regarding the 2018 year-end financial statements and external audit.

#### 11. HEALTH AND SAFETY MONITORING IN TRUST SCHOOLS

Trustees considered a report of the Chief Financial Officer regarding health and safety monitoring in City of London Academies Trust schools.

#### 12. HUMAN RESOURCES AND STAFFING UPDATE

Trustees considered an update report of the Human Resources Director regarding Human Resources and Staffing.

#### 13. PROPOSED CLUSTER SUPPORT STRUCTURES

Trustees considered a report of the Chief Executive Officer regarding proposed cluster support structures.

#### 14. TRUST STRATEGIC RISK REGISTER

Trustees considered a report of the Chief Financial Officer regarding the Trust Strategic Risk Register.

### 15. NON-PUBLIC QUESTIONS

There were no questions.

### 16. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT WHILST THE PUBLIC ARE EXCLUDED

There was one item of other business.

The meeting closed at 10.32 am

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Chairman

Contact Officer: alistair.maclellan@cityoflondon.gov.uk

# Agenda Item 7

# Agenda Item 8

### Agenda Item 9

# Agenda Item 10

# Agenda Item 11

# Agenda Item 12

# Agenda Item 13

## Agenda Item 14

## Agenda Item 15

## Agenda Item 16

## Agenda Item 17